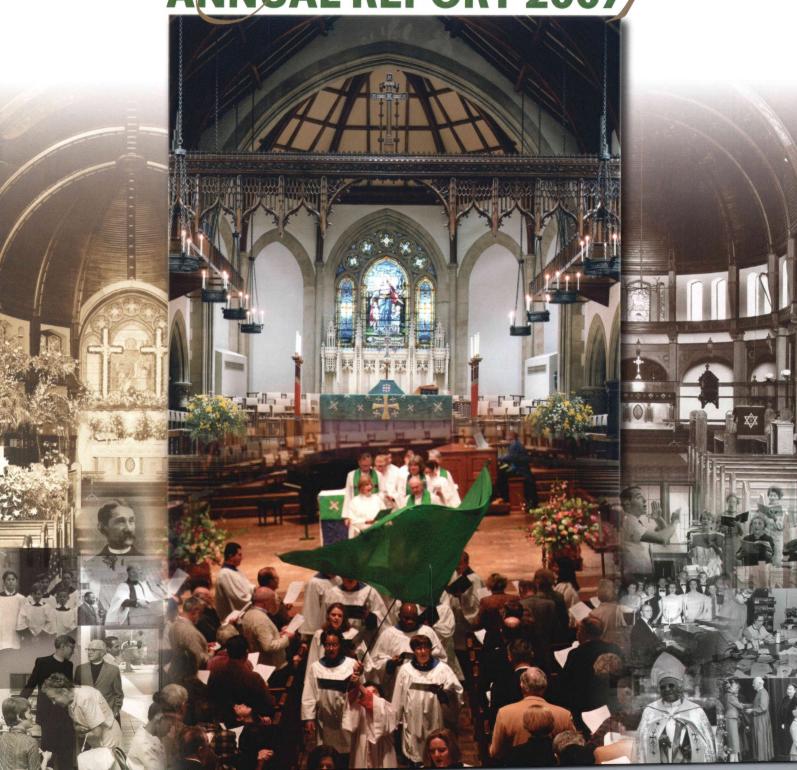
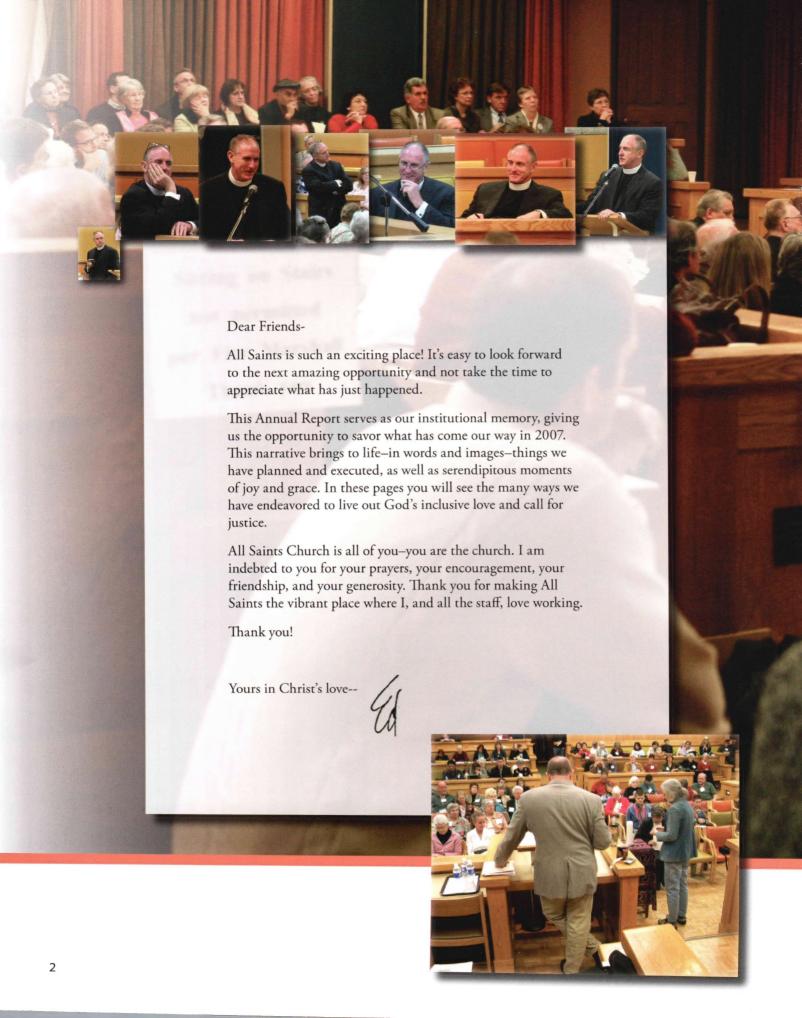


# Ceritage Cobe ANNUAL REPORT 2007







## **Heritage and Hope**

All Saints' 2007 was a year of thrilling transition, filled with bold beginnings and uplifting conclusions, challenging theology and unsurpassed intellectual enrichment, Anglican turmoil and an expanded interfaith-ness. We began work in earnest on a far-reaching new Strategic Plan and a new building—designed for generations to come—to both manage and house our vision of "authentic" church. And amidst all the stimulating discussion of Emerging Church, True Christianity vs. Revisionist Christianity, and Atonement Theology as a product of empire—thrived the desire to create a truly sacred space, where peace, spirituality and community could flourish, even among those whose history showed little such promise. In many ways, it was a miraculous year.

An amazing January dawned as Pastoral Care and Spiritual Growth jumped out of the blocks with the long-anticipated birth of the Lay Guidance Ministry, and another wildly popular session of Couplehood As A Spiritual Path, taught by parishioners and married-to-each-other PhD.'s, Bruce Crapuchettes and Francine Beauvoir. Saturday Celebration celebrated its First Birthday Party@5:00 p.m. on January 13. Peace & Justice Live kicked-off the year with its tribute to Dr. King on the 14th. The Myers stained-glass window behind the altar was removed for the first time in nearly 85 years for eight weeks of repair and cleaning and the rear chancel wall was boarded up, temporarily leaving the church without its morning light from the East.

Bishop Jon Bruno preached, then spoke in the Forum for a muscular MLK Sunday, which also marked the advent of the new video ministry, which began taping sermons and Rector's Forums weekly. Author Chris Hedges returned to All Saints on the 24th address the prospect of war with Iran, and All Saints co-hosted the important Abrahamic Faiths Peace Initiative event featuring Rabbi David Saperstein at Leo Baeck Temple.

February was transformative in many ways. On February 1, City Conversations hosted "Encompass," an interactive theater presentation on Immigration. Over the next two days, 30 Senior High Youth participated in FAST Relief, to raise money for Episcopal Relief and Development (ERD). Youth minister Rob Ham challenged his junior high youth to fast for 30 hours to raise money for the famine-plagued hungry in the world, and promised that if, by the end of the fast, they could raise \$10,000 they could do whatever they wanted to his hair. Well, they raised \$12,000, 5th highest sum in the nation in 2007, and the very next day, he sported a fluorescent pink Mohawk!

Our brilliant Associate Organist-Choirmaster, Elizabeth Lenti, performed a thrilling organ recital for the Los Angeles Chapter of the American Guild of Organists to a large and enthusiastic audience at All Saints on the 5th.

Then there was near-tragedy. Away on retreat in Laguna Beach, **Anne Peterson** was hit by a car in a crosswalk. She began a long and lonesome six months of physical therapy and rehab away from the church, which in ways large and small changed life for all of us.

All Saints Church formed as a mission.

1882

First church built.

1883

Second church built.

1889



High church versus low church debate nearly tears congregation apart

1890s

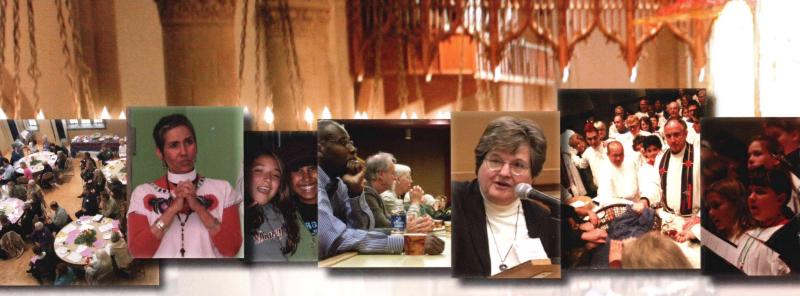
Third church built.

1923



Rector Frank Scott abolishes rented pews. Parish develops a progressive reputation.

1936



120 enthusiastic parishioners filled a buzzing Sweetland Hall for the **Transformational Journeys'** Kick-off luncheon, which introduced a wide choice of journeys for the biggest year ever. **Lydia Wilkins'** great 103rd Birthday Celebration was attended by nearly 200 people after Evensong on February 11.

Lent was simply exciting. The Festival of Life: Humanity Imprisoned, Humanity Transformed, February 23-25, was blessed with the electric presence of the irrepressible Sister Helen Prejean, who spoke eloquently and energetically about the immorality of the death penalty: in her plenary session Friday night, her seminar on Saturday morning—followed by 11 illuminating breakout workshops—and in the Rector's Forum on Sunday morning. She touched and enchanted 314 people during the event.

On February 24 and 25, the entire congregations of all five weekend services, in moving ceremonies, stood, and through laying on of hands, wrapped their prayers around and blessed a **Prayer Shawl for Presiding Bishop Katherine Jefferts-Schori**, to help her on the difficult road ahead of her.

Sixteen youth bonded with one another as they learned at the Seekers Youth Confirmation Retreat, from March 9-11.

Spring got off to a rousing musical start when the children's choirs, the Mastersingers and Troubadours, combined to present the Barbeque for Ben, a delightful musical drama based on the parable of the prodigal son. At our Lenten Evensong, Coventry Choir with string ensemble offered the rarely heard and mystically poignant Requiem by Daniel Pinkham, a pre-eminent American

composer who had passed away just months before.

GALAS held their retreat at Camp Stevens over a sunny weekend. Grupo de Teatro SINERGIA and Peace & Justice presented LISTEN...!!! in the Forum, a wordless play about the evils of war, featuring children and youth, that touched an audience of a hundred. P&J launched the We Are The Deciders Project to teach parishioners how to effectively talk with their representatives. Leaders Marty Coleman and Virginia Classick were joined by guest mentor State Senator and parishioner Jack Scott.

Hundreds seeking quiet meditation walked a beautifully candlelit Labyrinth, which graced the south trancept Monday through Friday every week throughout Lent. Wilma Jakobsen traveled to the TEAM (Towards Effective Anglican Mission) conference on prophetic witness, social development and HIV/AIDS in Boksburg, South Africa.

The Palm Sunday Peace Parade saw hundreds of people, including many parishioners, march from Messiah Lutheran Church to Paseo Colorado on April 1.

Easter and Holy Week brought nearly 5100 worshipers to services and saw large overflow crowds on Easter morning. The Third Annual Easter Egg Hunt, on the north lawn on Easter morning also drew many young people, several of whom had graying hair!

Reinforcement of the Church Tower to repair structural cracks and augment an earthquake retrofit done 17 years before began April 9 and continued for three weeks. The EDEN ministry led the drive at All Saints to become truly green; paper replaced styrofoam, and organic cleaning products and recycled paper became the norm

1942 | 1957 | 1964 | 1967

Scott fights relocation of Japanese-Americans to Internment camps.



Women serve on the vestry under Rector John Burt; Burt preaches against racism, meeets with Martin Luther King, Jr. and brings Cesar Chavez to the Rector's Forum. Rector John Burt is the only white preacher to join Martin Luther King, Jr. at the Coliseum. Received death threats for this action.





Rector George Regas installed and introduces use of printed liturgies in place of prayer book.



campus-wide.

Rob Ham said good-bye to his fluorescent pink Mohawk on April 14; a reminder of our youth commitment to helping others. The Men's Community Retreat at Camp Angelus focused on The Anglican Communion and the Future of Christianity. After years of evenings-only classes, Covenant 1 went daytime, filling the 1:00 p.m. Sunday slot in Sweetland Hall with an extraordinary group of folks.

Wilma was named the new Senior Associate for CYF and Lori Kizzia took over as new director of Peace & Justice.

James Walker went on a well-deserved and long-awaited sabbatical—from May 7 to September 29—studying Spanish, visiting Peru, and reclaiming his identity as a performing musician and composer. In his absence, associate organist Elizabeth Lenti and Coventry Choir soloist Zanaida Robles provided inspired leadership with the adult choirs.

GAIA (Global AIDS Interfaith Alliance) held a fabulous fundraising event at Brad Whitford and Jane Kaczmarek's home, keynoted by Anne Lamott, and attended by over 300 luminaries and All Saints parishioners.

Religion historian Elaine Pagels joined us in the Rector's Forum for The Shaping of Christianity, to talk about the gospels of Thomas, Mary Magdalene and Judas, and why these gospels were rejected by early church leaders. She engaged the rector in a discussion of the theological diversity of the early church and the emerging theological movements of our era.

The new DVD/CD Ministry kicked off in a big way with the powerful presentation of Rector's Forum speaker

Father Greg Boyle's DVD release on May 6. DVDs became a popular addition to offerings available on the lawn every Sunday.

Foster Care Project, brought John Hitchcock, the director of Hillsides, to visit All Saints on May 20th in the Seminar Room. Fifty-two adults from our growing church went through Covenant 2 and participated in the Confirmation service.

June began with inspiration as Will Baldwin and Sojourner Zink joined Wilma Jakobsen in the pulpit on Youth Sunday. Not missing a beat in James Walker's absence, Elizabeth and Zanaida led Canterbury and Coventry choirs in a wonderful early summer concert, full of varied and colorful repertoire. And Wilma spoke at the Women of The Heart luncheon, the Women's Council brunch at Mijares Mexican Restaurant. Parishioner Ann Gillespie was ordained to the transitional diaconate by Bishop Jon Bruno at St. John's Church in L.A.

Author, theologian, and Boston Globe columnist James Carroll returned to All Saints for a series of three major presentations: Jesus: Savior or Revealer, God: One Only? One Religion? and Church: According to Constantine? Carroll identified a particular brand of Christianity he calls "misanthropic," or contemptuous of people, as a perversion of Jesus' message—the impact of which has been malignant. In response, he proposed nothing less than a reform of Christianity, returning to the "philanthropic," or love of people, essence of Jesus' life and message. The implications of this reform are huge, requiring a reshaping of our teachings about who Jesus is and what the crucifixion meant. Is there a gulf between God and God's creation that only Jesus can bridge or is the deepest need of humanity to have Jesus and Christ-like



1971

Regas preaches Peace C anti-war sermon, Center 6 "Mr. President,

"Mr. President, The Jury is In," which is published in the Los Angeles Times;





Regan appoints

Regan appoints Leonard Beerman as All Saints' Rabbi in Residence. Regas leads two-year effort by the Coalition for the Ordination of Women to the Priesthood; Union Station founded.

1974

Elizabeth Morton appointed first woman senior warden.

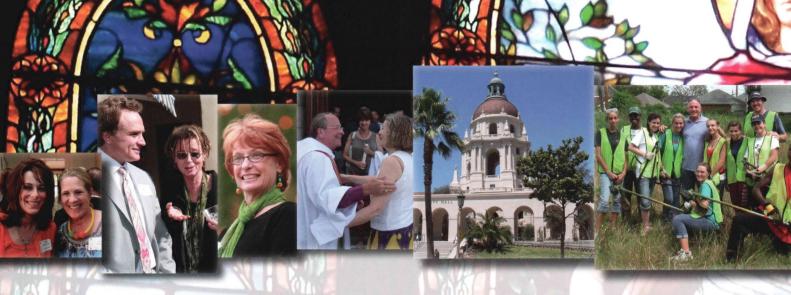
1975

1976



Kathleen Dale hired as first woman priest at All Saints.

1978





people to reveal to us the true compassionate nature of God?

Rector Emeritus George Regas celebrated his 50th Anniversary as a Priest June 17 with a stirring sermon about his last 50 years. Thirty-nine parishioners joined Rusty Harding and Wilma at the Annual Parish Retreat to discuss What on Earth Is Heaven? from June 22-24.

On June 24, the Trouveres Chamber Choir presented a Tour Send-Off Concert for the parish before traveling to Eugene, Oregon, to participate in the Pacific International Children's Choir Festival, and perform for the opening ceremonies of the renowned Oregon Bach Festival.

A New Strategic Planning Session for the Parish elicited great participation and enthusiasm in the Forum following church on June 27. Over 170 parishioners joined with staff and Vestry in brainstorming for the new Strategic Plan that will carry us through the next 3 years (2008-2011).

July saw an absolutely beautifully refurbished City Hall re-opened after two years of construction across the street.

The wonderful 7x77 International Day of Forgiveness Event was held on 7/7/07.

Our great friend, Bishop Gene Robinson of New Hampshire, joined us for a terrific Sunday on July 15. The same day, PACEM presented the premier of Oscar-winner Steven Okazaki's new film about the atomic bomb, White Light/Black Rain

David Erickson took a group of All Saints youth on a Transformational Journey to New Orleans to work for six days in the city still reeling from the destruction of

1982

hurricane Katrina from July 21-27. Ed Bacon joined them there for a day.

Throughout the summer parishioners enjoyed the Summer Alumni Preaching Series (AKA The Guys Who Got Away), as former All Saints priests Scott Richardson, Gary Hall, and Tim Safford filled our pulpit with inspiration and friendship. Anne Peterson returned to church for appearances at the adult ed 10:15 hour on July 1 and 8 to offer the standing-room-only two-part presentation on her traumatic accident and rehabilitation—"Time Out."

On August 1, Chris Mackey-Mason retired after decades heading the flower ministry.

Gary Hall held his three-part series Shakespeare Goes To Church in the Forum on three consecutive Sundays in August. And Transformational Journeys ventured to the African Marketplace and Cultural Faire.

105 children and youth from All Saints had an amazing week at Summer Camp, "Pilgrimage: Seeking the Kingdom of God" from August 13-17. Their oncampus adventures transported them back in time to five medieval European cities, where they learned the stories of saints and experienced some of life in the Middle Ages with the help of visiting scholars and artisans.

In 2007, September, the traditional celebratory start of the new program year was literally a month of re-birth. Fifty parishioners worked hard on Parish Clean-Up Day, the 8th, which set the stage for an avalanche of renewal that followed.

We celebrated a joyous Homecoming on September 16, reveling in "An Old-Fashioned Picnic" on

1986

Inclusive language task force adopts use of inclusive language in liturgy.



Regas preaches on abortion followed by three-woman response in the Forum.

All Saints delcares itself a Sanctuary for Central American refugees;

1984

The Office of Creative Connections (OCC) is established as a gift to the City of Pasadena.

All Saints AIDS Service Center created.

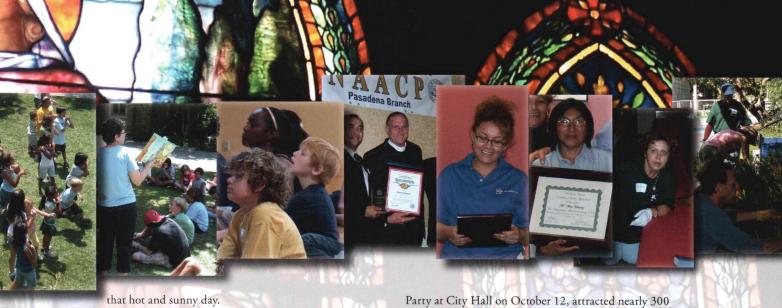
The first African-American priest at All Saints, Lorentho Wooden,

1987

is hired:

the All Saints vestry passes a resolution declaring All Saints a "Peace Church" and issued a strategy for peacemaking.

1980



The next Sunday, Celebration of Ministries was colorful and lively with most of our 130 ministries represented in church and on the lawn.

And on that day, more renewal, in the form of the Internal Revenue Service: Ed announced that a letter from the IRS had simultaneously closed the dormant examination—without challenge to the Church's tax-exempt status and without the audit ever actually taking place —and concluded without explanation that the sermon in question had constituted intervention in the 2004 Presidential election. The IRS had failed to explain its conclusion regarding the sermon at issue. So synagogues, mosques, and churches across America had no more guidance about the IRS rules then than it all began over two long years before. At a press conference after Celebration of Ministries services we announced to the many members of the media and Solidarity Members our relief that the investigation was over and our decision to seek clarification in the investigation with the IRS. From 2005 through the end of 2007, the total spent on legal fees by All Saints on the dropped case, was \$274,723.99. The IRS examination was behind us, the search for clarification before us, and we moved on.

A week later, the Feast of St. Francis/Blessing of the Animals saw hundreds of people and their pets gather on the north lawn on that bright, sunny final morning in September – and Incorporation & Growth's new Welcome Bags and Ask Me buttons appeared that same day on the lawn to enhance not only a welcoming church but an inviting church.

Heritage and Hope: Stewardship 2007's evening

health professionals.

covenants:

Party at City Hall on October 12, attracted nearly 300 parishioners for dinner and fellowship in the beautifully lit grounds.

35 kids from All Saints went to the **Youth Fall Retreat** at the Tom Sawyer Camp on Catalina Island, joining over 80 kids from six other Episcopal churches.

The Rev. Dr. Giles Fraser, the Vicar of Putney, London, joined us for two weeks of his sabbatical and gave us an enlightening perspective on the positions of the Anglican Communion and the Archbishop of Canterbury. He described England's history of centuries of war over religion—and the "peace treaty" arrived at and firmly clung to. America is oriented to justice on moral grounds. His compassionate explanation of the actions of the Archbishop, with whom he disagrees, was a lesson in... multiculturalism.

Twenty parishioners went on the Transformational Journey to **Habitat for Humanity's Jimmy Carter Project**, and built homes with the ex-president over five days from 10/28-11/2.

All Saints once again hosted hundreds of community members for the **CROP Walk** on October 28, which raised \$35,000 to help alleviate hunger locally and around the world.

The Chapel was filled to overflow for the Day of the Dead Service, El Dia de los Muertos, on 11/2, during which hundreds of photos and mementos of loved ones were displayed.

On November 4, **All Saints Sunday, Coventry Choir** with orchestra offered Durufle's magnificent Requiem at the 9 and 11:15 liturgies, remembering with beauty and

1990		1991		1992	1993		
	Regas preaches "God, Sex and Justice" on homosexuality, announcing his intention to bless same-sex	OCC launches Young & Healthy, a healthcare program providing free, quality health care services to uninsured children through a network of volunteer	Regas blesses first same-sex covenant; Muslims, Jews and Christians unite in opposition to the first Gulf War;	COLORS (Christians Offering Love to Overcome Racism in Society) and GALAS (Gays and Lesbians at All Saints) are founded.	Partnership established with Praises of Zion Church in Los Angeles following Los Angeles' civic unrest.	Coalition for a Non-Violent City founded;	parish delclares itself a Sanctuary for Children.



reverence those who had passed from our life during the year, as 425 names were read on the **necrology**.

Over 100 children and adults participated in our newlyrevived Family Camp over two fun-filled, activity-packed days at Angelus Mountain Center. The folktale Stone Soup was our theme, and in the spirit of creative collaboration inspired by that story, everyone made delicious soup, created art, music and drama, enjoyed the great outdoors and praised God.

**Saints Alive Online** premiered with the 11/11 issue, offering new connectivity and convenience to those who prefer reading and interacting online.

We enjoyed James Carroll's second visit of the year at the Rector's Forum on November 18 when he addressed *The Emerging Church*. How do we navigate the shoals between discredited ecclesiastical and theological certainties and the new but untested forms of belief and practice that rescue meaning? Carroll makes it clear that we can no longer practice religion as usual. His critique of Christian theologies, which claim that God cannot forgive persons without a sacrificial penalty being paid by Jesus on the cross has pried loose our preconceptions and stimulated new thinking in which Carroll sees a new church emerging.

**The 1 p.m. Bilingual Service celebrated** its gala **2nd Anniversary** on 11/25 with a festive service filled with wonderful music and mariachis, followed by a delicious picnic on the quad lawn.

CYF, together with Family Camp attendees, Kids Club, Preschool—5th grade Sunday School, Saturday Celebration and God, My Parents and Me provided Thanksgiving dinner with all the trimmings and enough food for many more meals to four families in Duarte who otherwise would not have had much to eat.

2007's Advent Season was a one of astounding generosity and service.

At the Los Angeles Diocesan Convention, on December 1, Zelda Kennedy delivered a beautiful sermon on bridge building at the closing Eucharist. That night, in a moving and beautiful event, the Annual Posada raised money and awareness for the AIDS Service Center.

A full church, bubbling with children, enjoyed the festivity and great music of the Children's Advent Evening Service on 12/2. And on December 3, the best-ever Alternative Christmas Market was the talk of the town, raising a \$60,000 for 21 charities.

**Foster Care Project** hosted a Christmas party for youth at Nidorf Juvenile Hall on 12/8.

The December 9th **Transformational Journeys luncheon** to announce trips for 2008 enjoyed an excited turnout of 120 interested folks.

The beautiful **Guadalupe Service** enchanted 130 on the 12th. The **2nd Annual Tree Lighting Ceremony** illuminated the quad lawn at dusk on December 15, this time lighting the whole tree—instead of just a branch!

The next day, **Canterbury Choir** combined with the **Trouveres and brass/percussion ensemble** for this "cast of thousands," once-in-a-lifetime collaboration for **Advent Evensong**, singing John Rutter's brilliant and festive Gloria.

1995

1998

1999

Under the leadership of a new rector, Ed Bacon, The Inclusion Task Force is established and charged with articulating a theology of inclusion. Beyond Inclusion is founded and its first conference held in April. New Vision Partners founded to advance a peace and justice agenda from an interfaith basis: for the first time both junior and senior wardens (Elsie Sadler and Anina Minotto Gadd) are women; All Saints Church begins intentional work with VISIONS, Inc. to teach skills in multiculturalism; OCC names lead orgainzation in Pasadena for planning and implementation fo CORAL (Communities Organizing Resources to Advance Learning) - a statewide out-of-school initiative focused on improving student academic achievement.



A group of Hopis and Navajos from Arizona, when faced with having to fight a case defending their sacred lands in the Ninth Circuit Court of Appeals in a strange town called Pasadena, had heard of a church there that had stood up to the federal government, and they thought, "these people might help us." We were honored by their request, and the native American Save the Peaks movement came to All Saints in large numbers, and in an emotional dinner the night before the trial, the two tribes broke bread with each other for the first time in many years, and thanked All Saints for providing the sacred space that allowed them during that time to make peace with each other.

More than 800 Foster children and youth were gifted through the **Children, Youth & Families Angel Tree** by the generosity of parishioners of all ages, as well as members of the community who have come to know that All Saints will make sure that children in need will receive the gifts they give!

On December 17, Diane Williams' Christmas Food Handout gave special food and gift bags to 145 homeless and low-income men and women, and toys, games and books to parents and grandparents to give to their children.

On December 21, three vans and three cars from the **Prison Gift Ministry** delivered a record 2800 bags of Christmas gifts to the women in Corona Prison.

Nearly 5100 people attended Christmas Weekend Services, and The New Years Eve Service, dedicated to Human Rights, and to creating a sacred space in which people from both sides of the Rose Parade Chinese float controversy could come together in peace, drew a

wonderful 314 worshipers—more than 145 more than in any such service the past three years.

### 2007 was a year of spiritual, physical and even musical growth.

The Cunliffe Recording Project proceeded throughout the year, recording the entire body of choral music written by our composer-in-residence, Bill Cunliffe, for our adult choirs over the past several years. The CD should be released in 2008 with full orchestrations.

Jazz Vespers once again proved All Saints is a Jazz Church! It brought great musicians to the church, including drummer Roy McCurdy, Pianist Theo Saunders, Saxophonist Rickey Woodard, Bill Watrous, Anne King, and Jennifer Leitham.

In Children, Youth and Families, the Seekers class grew by 40% last year, and the Junior High Wednesday Night attendance grew by 20%. In addition, the Junior High Ministry implemented small discipleship groups (known as d-groups) during the week. The number of Acolytes in attendance Sunday mornings continued to "burst at the seams."

All Saints again offered a truly amazing array of educational opportunities that just might rival a post-graduate seminar offered by any major institution of higher learning in the country. Take a moment to think about the great speakers that mentored us last year in the timeliest political and spiritual topics of the day:

Couple's Therapist Harville Hendrix; Bishop Jon Bruno; Director of Sabeel, the Rev. Naim Ateek; L.A. Times Film Critic Kenneth Turan; Author/Humanitarian Sister Helen

2000
Vestry gives voice and vote to first official youth Vestry member (Edmund Roberts).

All Saints is the site of Los Angeles' post 9-11 interfaith prayer services.

2001

All Saints and Temple Kol Tikvah co-sponsor an interfaith seder;

2002

Peace & Justice Multiculturalism Task Force established; All Saints joins with other Episcopal justice organizations and leaders to form "Claiming the Blessing" (CTB): a collaborative ministry focused on securing equal rights for gays and lesbians.







Prejean; Rabbi-in-Residence Leonard Beerman; Author Nora Gallagher; Peace Activist Tom Hayden; Actor Mike Farrell; Homeboy Industries founder Father Greg Boyle; Integrity founder Louie Crew; the Rev. Maggie Cunningham; Tutu Peace Center CEO Nomfundo Walaza; Prof. Peter Dreier; Pasadena USD Superintendant Edwin Diaz; Islamic Scholar-in-Residence Reza Aslan; the Rev. Bill Rankin; USC dean Laurie Brand

#### They spoke on subjects such as:

Justice and Reconciliation in the Anglican Church; Abolishing the Death Penalty; An Insider's View of Darfur; How to Get Out of Iraq; Universal Health Care; Is War With Iran Inevitable?; Malawi; Peace in the Middle East; The Future of Pasadena's Schools; Israel and Palestine: 40 Years in the Wilderness; Introduction to Sign Language; When Difficult Relatives Happen to Good People

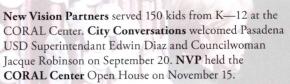
Anne Peterson's two-part series, Time Out! was wildly popular both live and on DVD; and Zelda Kennedy's Solo Journey, drew great response.

Communications boomed—with advent of the video ministry, the website usage soared from 8,800 to 13,400 unique visitors a month, podcasting filled a need for thousands, and people from many parts of the country (and the world) responded to the newly accessible message of All Saints with enthusiasm.

There were Awards. Ed was presented the NAACP Pasadena branch's Faith Award ("Unity Builds a Community"), and the ACLU Pasadena/Foothill Charter's Standing Up For Civil Liberties Award and Susan Russell received the 2007 Lambda Legal "Liberty Award.".

#### In 2007, 95 people took Transformational

Journeys to destinations local and global throughout the year, including twelve who went with Marty Coleman and Borderlinks to Mexico, seven who traveled with Lorna Miller and Ilean Rogers to Armenia, eleven joined Don and Mary Thomas in Malawi, David Erickson journeyed with twenty youth to work in New Orleans, seven young people trekked to Haiti, and 26 joined Frank Romero and Alma Stokes at the African Marketplace and Cultural Faire in Los Angeles.



Pastoral Care and Spiritual Growth was on overdrive. Zelda logged 1,844 miles in visiting parishioners. The Prayer Shawl Ministry gave out 91 prayer shawls. 425 names were read on the necrology on All Saints Sunday. There were 43 funerals and memorial services, and 15 weddings during the year. Life transitions ministries again offered education in George Byrne's Coping With Diabetes, and Don Hawthorne's popular seminars Breaking Free from Painful Memories, and Choosing the Way of Forgiveness.

Covenant I, held twice during the year, had 141 members, and the Covenant II class boasted 75.

#### The Small Group Ministry simply thrived in

2007. Over the year, Movies and Meaning discussed films about the Immigrant Experience, What on Earth is Heaven; the Writing Life; and Shoah. Fiction Fun! read novels ranging from John Cheever, Bo Caldwell and Kiran Desai to Jane Austen—and Lectio Locale looked at the

2004

2003

Bacon and Regas are arrested on Ash Wednesday protesting the American invasion of Iraq at the Los Angeles Federal Buildina:

CTB leads movement at General Convention to approve blessing samesex covenants;

Vestry passes a resolution against the second Iraq war and publishes it in the Pasadena Star News;

Inaugural Transformational Journey includes adults and youth from All Saints and the community (through CORAL) to the Mexican border with Borderlinks.

Continuing in the All Saints peace tradition, Regas preaches "If Jesus Debated Senator Kerry and President Bush" October 31: the Sunday before the presidential election.







amazingly varied life of Southern California.

Ripped from the Headlines had a consistently strong turnout of from 20 to 50 people, the high being November 13, when Ed joined the group to talk about Frank Rich's article The Good Germans Amongst Us; Walk-of-the-Month Club was consistently at its capacity of 15 for its eight-month run of walking neighborhoods and enjoying their food, which included visits to El Pueblo de Los Angeles, Chinatown, and Little Tokyo. Two James Carroll small study groups drew a particularly strong 60+ members each, and The New Atheists attracted over thirty people.

Other small groups studied such topics as Uncovering Jesus, Marcus Borg's new book; How to Live God's Politics about Jim Wallis' book, What Happened During Christ's Final Week? based on Borg and Crossan's book and When Jesus Came to Harvard. The Money and Faith Study Circle drew enthusiastic support and Gary Hall's retreat at Camp Stevens in early February, Practicing the Journey of Faith, was very well-received. And GALAS held a popular Thursday Night Book Study Group.

Women's Council held a well-attended Morning Retreat with Norvene Vest. Men's Council enjoyed a successful retreat with Scott Richardson on July 28, and joined Sacred Journeys for its God, Jobs and Relationships retreat.

In its new digs at Armory Center for the Arts, Conscientious Projector offered another spectacular slate of films about the war in Iraq, Blacks in America, Worker's Rights, Palestinians behind the Iron Wall, Israelis and Palestinians Working Together for Peace, Debt in

America, the Atomic Bomb of Hiroshima, Katrina's effects

on New Orleans, and the oil crash.

And speaking of new digs, **The Time Has Come:**Architect Michael Paladino presented plans for the new campus buildings to a packed Rector's Forum on November 11. And the planning progress moved from the Conceptual Phase, to the Schematic Design Phase, to the Design Development Phase over the course of a very exciting year of hard work.

2007 was also a great year for action and generosity: 433 letters were sent to Senators Boxer and Feinstein on the Palestine-Israel Resolution. 354 signatures were added to Ed's Letter to the Archbishop of Canterbury, requesting that an invitation to Lambeth 2008 be extended to Bishop Gene Robinson. Over 500 letters were signed asking our Congressional representatives to override the Presidential veto of SCHIP-State Children's Health Insurance Program. Governor Schwarzenegger received 500 e-mail messages, calls and letters from All Saints parishioners and friends, urging him to sign important justice legislation that passed through the State legislature and made it to his desk in Sacramento.

More than \$9,700 was contributed by All Saintsians through the Episcopal Relief and Development (ERD) for humanitarian relief in Gaza. Over \$8,500 was raised for Southern California fires victims, and we sent several thousand dollars to Kenya and Burma, also through the ERD. The All Saints team at Posada collected \$13,150 for the AIDS Service Center.

And...nearly 12,000 meetings were held at the church in 2007.

#### What a year! Thanks be to God!

2005

2005

2007

All Saints priest Susan Russell is part of national Episcopal Church deputation charged with making the case for inclusion to the Anglican Communion at the Nottingham meeting of the Anglican Consultative Council.

The Internal Revenue Service instigates an examination of All Saints for campaign intervention, based on an anti-war sermon given by Rector Emeritus George Regas on the eve of the 2004 presidential election. In 2006, All Saints challenges IRS summonses for information, forcing the IRS to get a court ruling on the validity of the case.



The IRS closes the dormant examination without challenge to the church's tax exempt status and without an audit taking place, yet concludes without explanation that the sermon in question had constituted campaign intervention. All Saints vows to seek clarification.



#### The following people pledged generously to All Saints Church in 2007

61 Anonymous Barbara Ackermann Greg Adams Susan Adkins Carol Adolph John & Mary Ann Ahart Gordon Ahlschwede Paul & Anne Ahrens Grace Ajilore Shizzie Akasaki Steve Alba John Alexander Claude Alexandre Sam & Janette Alibrando Marky Allen Tom Allen Joanne Als Tom & Donna Ambrogi Sasha & Bill Anawalt Cheryl Andersen-O'Colmain Katie Lyn Anderson Mary Jo Andrews Mark & Alison Ankeny Nora Anthony Kate Anthony & David Heckel Joseph & David Anthony-Gaffield Perky Apperson Robin & Tony Aquino Steve & Lauren Aranguren Lenore Rich Alison Amegatcher Terri Armenta Steve & Julia Armitage Peter & Paula Arvedson Ann Asch Carolyn Ash Frank & Winnie Ashford Nina Ashur Jim Asperger & Christine Adams Arthur Atkinson William Atsumi Marqi Austin Lynda Ayala Paul & Marshall Ayers Ralph Ayers Annet Ayesigye Mike & Carole Babcock Joan Baca Pete & Molly Bachmann Ed Bacon & Hope Hendricks-Bacon Blaine & Michele Baggett Paula Bailey Barbara Bair Susan Baird Donald & Caroline Baker Clif & Rosemary Baker Aline Moret Bakewell

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If you would like to make a pledge to All Saints Church for 2008, please contact the Stewardship Office at 626.583.2736



TADADENA STAR-NEW

# Church demands IRS apo

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By REBECCA TROUNSON

The Internal Revenue Service as told a prominent Pasadena surch that it has ended its ngthy investigation into a 20d tiwar sermon, church leaders

aid Sunday.

But the agency wrote in its etter to All Saints Episcopal Church that officials still considered the sermon to have been ilegal, prompting the church to got be affective.

which oversees the IRS, to investigate allegations that officials from the Justice Department had become involved in the mat-ter, raising concerns that the in-vestigation was politically moti-vated

IRS ends church probe

but stirs new questions

"To be sure, we are preased that the IRS exam is over," the Rev. J. Edwin Bacon Jr. said in his 9 a.m. sermon, which was in-terrupted several times by ap-plause. "However, the main issue of protecting the freedom of this



seeking answers

Clergy



#### Alter IRS ends church inquiry fuels gain

Animal f among s By Sue Doyle

favo

OJAI VALLEY

# All Saints to address IRS probe

Church's rector says was sure how the sermon further details will be revealed Sunday

By Janette Williams

PASADENA - At his sermons Sunday, All Saints Rector Ed Bacon will address what the church calls "new developments" in a federal probe of whether a guest preacher's anti-war sermon before the 2004 presidential election was politicking

attracted the Interna Revenue Service's notice, and more than six months ago the church filed a free-dom of information request to find out.

"We had a response (from the IRS) recently and that is part of what we will be revealing," church spokesman

had

Keith Holeman said Friday. "They had

Holeman said Bacon had made a "pasto-

ral decision" not to comment on the ne developments before letting the 3,500 members of his congregation know the status of the 16-month investigation.

status of the fe-month investigation.

IRS spokesman Jesse Weller said Friday
that legally the agency "could not confirm
or deny there is an investigation of any
taxpayer" and had no comment.

Church officials say they first got notice

of the investigation on June 9, 2005. Then All Saints, a liberal Episcopal church, hit the national headlines when church leaders responded with an

sought a G ntability Offi and other no All Saints, 6

m, who in 29



ALL SAINTS CHURCH

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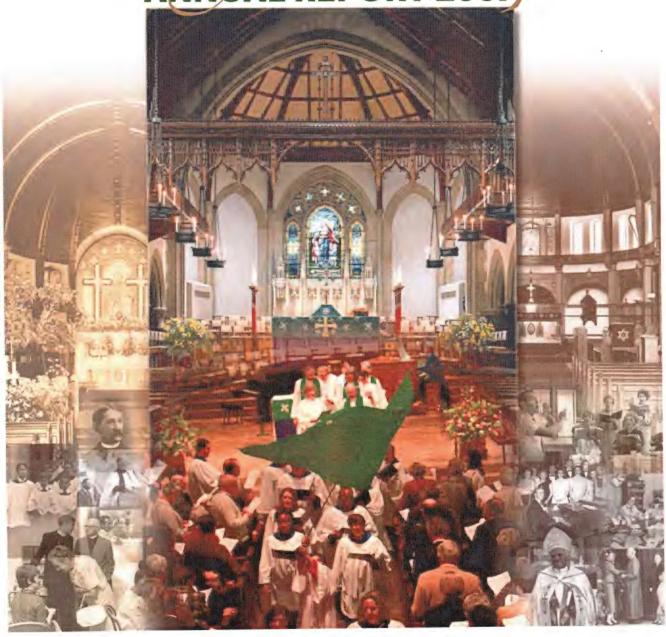
arugraphs about non in a lengthy national round up of rhetoric from the puipic of he Sunday before the election. In its latest letter to All dated Sept. 10, the IRS

the church through Freedom Information Act requests, appear to show that Justice Deofficials were involved cuss the issues of -There's always an opportunity to do that, to sort of push back,

Saints would admit it was stead they f



**ANNUAL REPORT 2007** 



All Saints Church, Pasadena Financial Annual Report 2007-2008



February 10, 2008

Dear Fellow Parishioners of All Saints Church,

This financial report is comprised of two parts: the report of 2007 financial results and the budget for 2008.

2007 contained many blessings and challenges financially. For the second year in a row, our pledge income exceeded \$4,000,000 and we continued to experience an increase over prior years in pledge revenue. Unfortunately we did not meet our budgeted pledge expectations for the year, due mainly to shortfalls in pledge renewals, new pledges and a much higher delinquency factor over prior years, resulting in a \$290,000 variance from budget. With prudent and careful management of our expenses, we were able to offset the income shortfalls, but the result is that we have substantially fewer reserves to carry forward into 2008. This creates challenges in our budgeting for this year.

On a positive front, through the generosity and foresight of members who provided for the church in their estate plans, we received bequests in excess of \$400,000 this past year, which have increased our endowment funds. In addition, in 2007 parishioners made payments on capital campaign pledges in the amount of \$2,150,000. Last but not least, the first professional audit in the 125-year history of All Saints was completed this year and we were given a clean financial bill of health.

Many thanks to our parish administrator, Christina Honchell, for her work in preparing this phenomenal report and to our staff, Vestry and Finance Committee for all their hard work in furthering the bold mission of this amazing place. But special thanks go to all of our parishioners who, through their generosity and discipline enable us to continue to be bold messengers of the Good News.

If you have any questions about this report, Christina Honchell, or I are available to answer them.

Sincerely,

Gloria S. Pitzer

Chair, Finance Committee

Note: These financial reports are unaudited statements, for internal use. Audited statements for 2007 will be available in the second quarter of 2008.

#### **Balance Sheet**

Assets	Balance at December 31, 2006	Balance at December 31, 2007
Cash	\$1,736,364	\$2,234,931
Investments	959,864	1,343,369
Receivables	92,088	66,542
Cash on Deposit	1,480	0
Prepaid Expenses	2,409	2,475
Land, Buildings, Furniture & Equipment	17,163,312	17,230,786
Columbarium Inventory	83,879	83,879
Long-Term Notes Receivable	57,947	57,947
Total Assets	\$20,097,343	\$21,019,929
Liabilities		
Payroll Withholdings Payable	\$7,585	5,567
Pension Payable	134,835	138,460
Prepaid Pledges	235,311	301,044
Other Accrued Expenses	945	170
Long-Term Notes Payable	1,197,324	1,146,105
Total Liabilities	1,576,000	1,591,346
Net Assets (Fund Balances)		
Unrestricted	16,422,625	16,176,559
Temporarily Restricted	770,199	1,936,631
Permanently Restricted	1,328,520	1,315,393
Total Net Assets	18,521,343	19,428,583
Total Liabilities and Net Assets	\$20,097,343	\$21,019,930

#### **Debt Status**

Rectory Mortgage*	Balance at December 31, 2006 \$1,065,674	Balance at December 31, 2007 \$1,049,496
SBA Loan	98,775	77,734
Concrete Restoration Loan**	32,875	18,875
Total	\$1,197,324	\$1,146,105

<sup>\*</sup>The rectory was refinanced in July 2004 to pay for major rectory improvements.

<sup>\*\*</sup>A no interest loan; repaid from columbarium proceeds.

#### 2007 YEAR END FINANCIAL REPORT

	Budget	Actual	Notes	Variance	
Pledges	4,604,000	4,312,386	1	(291,615)	2 22
Plate Offerings	160,000	148,115	2	(11,885)	8.8%
Special Offerings	125,000	101,167	3	(23,833)	Celv.
Parking Lot Income	210,000	210,000		-	/ /
Building Usage	15,000	54,147	4	39,147	
Endowment Income	28,820	28,820	5	-	
Interest/Dividend Income	20,000	38,194	6	18,194	
Personnel Offsets	26,340	35,900	7	9,560	
Offsets to Expenses	90,600	98,821	8	8,221	
Lent Event Income	7,000	9,548		2,548	
Columbarium Income	-	15,500	9	15,500	
Transfers from Restricted	5,000	34,651	10	29,651	
TOTAL REVENUE	5,291,760	5,087,248		(204,512)	
Personnel	3,269,206	2,992,654	11	276,552	
NVP Personnel	22,808	18,053	12	4,755	
Worship	201,100	160,225	13	40,874	
Music	106,107	102,759		3,348	
Children and Youth Music	39,150	41,007		(1,857)	
Pastoral Care	37,250	18,902	14	18,348	
Children, Youth and Families	73,354	72,969		385	
Parish Life	27,950	28,611		(661)	
Adult Education	28,995	25,494		3,501	
Lent Event	30,000	31,125		(1,125)	
Incorporation	43,650	30,187	15	13,463	
Communications	151,300	152,048		(748)	
Administration	422,260	480,591	16	(58,331)	
Stewardship	50,800	57,359		(6,559)	
Buildings and Grounds	302,800	296,299		6,501	
Program Support	54,800	43,316	17	11,485	
Diocesan Pledge	440,000	439,997		3	
Outreach	244,230	227,410	18	16,820	
Interest/Bank Expense	66,000	64,305		1,695	
Reserves	80,000	50,000	19	30,000	
TOTAL EXPENSES	5,691,760	5,333,313		358,447	
Increase(Decrease)					
in Net Assets	(400,000)	(246,065)		153,935	
Available Net Assets or Cash from previous years	400,000	400,000		total ,	15
Increase (Decrease) in Net Assets Net Cash Uses for Balance Sheet	0	153,935	(	Inlex p	manufacture and a second and a
Items	0	52,720	20	\$27500	
Available Net Assets for Future	0	101,215	21		



#### Notes on the 2007 Results:

1. **Pledge Income**: We finished the year under budget in pledges by \$292,000. This is due to the following shortfalls:

\$20,000	fewer new pledges than projected
\$40,000	less in nonpledge support
\$110,000	less in late renewals than projected
\$120,000	more in delinquency than was projected (8.8% actual instead of 6% projected)
We are grateful f	or the generosity of all of those who contributed to our ministry in 2007.

- 2. **Plate Offerings**: Plate offerings were under budget by \$12,000; we attribute this to the economy as well as the drop in visitors who had come out of curiosity over the I.R.S. issues.
- 3. **Special Offerings**: This category includes Christmas and Easter offerings, mail gifts, bequests and special gifts.
- 4. **Building Usage**: This line item consists of donations for the use of our property. We budgeted conservatively for 2007, due to the city of Pasadena's retrofitting of City Hall, and the possible disturbance that activity would cause to film companies. We were fortunate to be able to host one large and several small film productions in 2007.
- 5. **Endowment Income**: Endowment income is based on 5% of the balance of endowment funds averaged over the past four quarters.
- 6. **Interest/Dividend Income**: Rising interest rates and high cash balances increased this line item. Interest attributable to the capital campaign funds is transferred out monthly to that restricted account.
- 7. **Personnel Offsets**: This amount was reimbursed to ASC to cover salaries and benefits for New Vision Partners (NVP) employees.
- 8. **Offsets to Expenses**: These are "offsets" to expenses such as weddings, funerals, retreats and any other programs that generate revenues to offset expenses in program budgets.
- 9. **Columbarium Income**: Income generated by sales of columbarium niches is used to repay a no-interest loan that allowed us to do our concrete restoration project; once the loan is repaid, this income will be split between capital projects and endowment funds. (See below in Sources and Uses of Cash Reflected in the Balance Sheet).
- 10. Transfers from Restricted: We move \$5,000 annually into our outreach budget from a restricted fund which receives income designated for outreach. In addition, in 2007, it includes \$18,000 in donations to offset our legal expenses for the I.R.S. investigation and \$8,000 from a restricted account to cover sabbatical expenses.
- 11. **Personnel**: The savings we show in 2007 are from open clergy and administrative positions, staff search and relocation expenses and savings in health insurance (budgeted based on projections; our April renewal came in lower than budgeted).
- 12. **New Vision Partners (NVP) Personnel**: This line item includes the salaries of NVP employees; benefits are included in the Personnel line item above.
- 13. Worship: Worship includes the two new services (1 p.m. bilingual and Saturday Celebration) and both services were under budget for the year.

- 14. **Pastoral Care**: The Pastoral Care line items include budgets for weddings and funerals, which are impossible to predict (the income for weddings and funerals appears in "Offsets to Expenses," above).
- 15. **Incorporation**: This category includes Small Groups, Covenant classes, the Growth & Incorporation Task Force and Leadership; spending was under budget for the year.
- 16. Administration: Administration expenses were over budget due to I.R.S. investigation legal expenses, which were \$134,000 over the amount we had budgeted for 2007. Total cost for legal expenses over the period from September 2005 November 2007 were \$275,000. We collected \$113,000 over that same period in gifts to our Legal Defense Fund.
- 17. **Program Support**: This category includes expenses used by all departments: kitchen and paper supplies as well as parking expenses. We increased the budget for 2007 to move to using recyclable and green products, and didn't use the entire budget.
- 18. Outreach: All outreach grants were paid; funds not spent were from outreach administrative line items.
- 19. **Reserves**: We used a portion of the operating reserves for the first time in ten years. The Finance Committee approved the spending of reserves to pay for the updated fire alarm system in the sanctuary.
- 20. Sources and Uses of Cash Reflected on the Balance Sheet:

Cash Uses:

SBA Loan Principal \$21,041.48

Rectory Mortgage Principal 16,177.29

Reduction of Concrete Loan Principal 15,500.00

Net Uses \$52,719

21. **Increase in Net Assets for Future:** We finished 2007 with a shortfall of \$246,065. We used that amount of the cash accumulated in past years (we budgeted use of \$400,000 accumulated cash in the 2007 budget). After accounting for cash sources and uses reflected on the balance sheet (\$52,719), we have available cash of \$100,215. We will apply \$100,000 to the 2008 budget.

#### 2008 Budget Values

#### Status Quo Changes:

Custodial and Childcare increases (worthy wages)

Cost-of-living increases for salaried staff

Health/dental insurance increases

Utilities increases

Diocesan pledge maintained at 10% (of normal operating income) —

Decreased budgets for audit and legal expenses

#### **Budget Cuts:**

10% of program budgets and/or 2007 actual spending levels —

6th priest position - open / JN/ W/

1 administrative assistant position — Response

Decreased operating and capital reserves

#### Aspirations Not Funded:

125th year celebration budget (to be funded from current Growth & Incorporation budget)

Part-time webmaster

Increased Inclusion Task Force funding for Lambeth Conference and General Convention preparation

Part-time children's program assistant

Increased music for Saturday celebration and 1 p.m. service

Program staff for Pastoral Care/Spiritual Growth

Computer hardware and servers upgrades

Translation consultant for Peace & Justice

Office for Creative Connections (OCC) School's Out website upgrade

Interim 2008 Budget

Titte				
REVENUE Pledged	2007 Budget \$4,604,000	Interim 2008 Budget \$4,360,000	Note	Variance against 2007 Budget (\$244,000)
	\$ <del>4</del> ,00 <del>4</del> ,000			(\$2 <del>44</del> ,000)
Anticipated additional pledges	160,000	250,000	2	-
Open Plate Offering	160,000	160,000	0	(20,000)
Special Offerings	125,000	105,000	3	(20,000)
Interest/Dividend Income	20,000	25,000	4	5,000
Endowment Income	28,820	46,178	5	17,358
Parking	210,000	229,250		19,250
Building Usage	15,000	25,000	6	10,000
Transfer from Restricted	5,000	5,000	_	-
Revenue from Special Events	90,600	90,600	7	-
Personnel Offsets - NVP	26,340	29,184	8	2,844
Lent Event	7,000	7,000	_	-
Columbarium Income	-	-	9	- 1700
TOTAL INCOME EXPENSES	5,291,760	5,332,212		(209,548)
Personnel	3,269,206	3,169,076	10	100,130
NVP Personnel	22,808	25,490	11	(2,682)
Worship	201,100	165,850	12	35,250
Music	106,107	98,907	ι	7,200
Children and Youth Music	39,150	35,150		4,000
Pastoral Care	37,250	34,200		3,050
CYF	73,354	65,854		7,500
Parish Life	27,950	27,350		600
Adult Education	28,995	25,745		3,250
Lent Event	30,000	30,000		-
Incorporation	43,650	41,100		2,550
Communications	151,300	152,300	13	(1,000)
Administration	422,260	361,160	14	61,100
Stewardship	50,800	50,800		-
Buildings and Grounds	302,800	282,800	15	20,000
Program Support	54,800	45,600	16	9,200
Diocesan Pledge	440,000	480,000	17	(40,000)
P&J/Outreach	244,230	239,830	18	4,400
Interest/Taxes	66,000	66,000		
Reserves	80,000	35,000		45,000
TOTALEXPENSES	5,691,760	5,432,212	_	259,548
Increase (Decrease) in Net Assets	(400,000)	(100,000)		
Available Net Assets or Cash				
from previous years	400,000	100,000	19	
Increase (Decrease) in Net Assets	-	-		
Net Cash Uses for Balance Sheet Items		-		
Available Net Assets for Future		-		



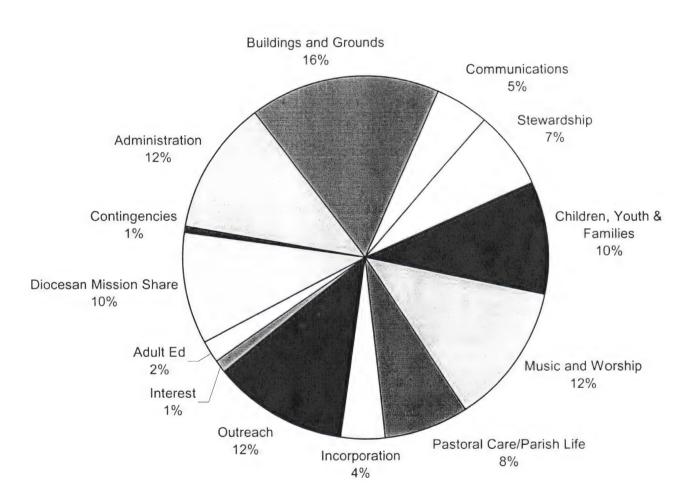
#### Notes on the 2007 Budget:

Most expense budgets have been cut by an average of 10%. Exceptions have been made when there is a lease obligation, for Peace & Justice grants and the Stewardship department. It may appear that more or less than 10% has been cut to any given department, due to the offsets for administrative costs (copying and printing) that are part of each budget, and which are tied to lease payments.

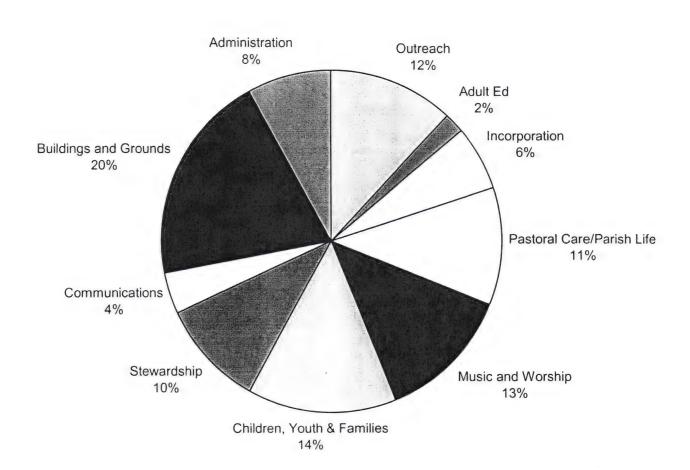
- 1. **Pledge Income**: Budgeted income for 2008 is flat in comparison to actual pledged income for 2007 (and a \$244,000 decrease from the 2007 budget for pledge income). The pledge budget line is determined by a formula that included gross pledges, projected new pledges and renewals, nonpledger (envelope) giving, and late payments. We are using a higher delinquency factor for 2008 (8.5%) based on our actual results for 2007, in order to be conservative. (After a higher delinquency rate (8% 9%) in 2000 2002, we experienced delinquency rates in the 5% 6% range from 2004 through 2006.) We are grateful to everyone who has made a pledge toward the 2008 Stewardship Campaign.
- 2. **Anticipated Additional Pledges**: The Vestry has approved the insertion of \$250,000 in anticipated pledges into the budget. If we do not bring in additional pledges by March 31, 2008, we will cut any or all of that unfunded amount from the expense budget.
- 3. Special Offerings: We are reducing this income budget based on results in 2007.
- 4. **Interest/Dividends**: We are increasing this line slightly, based on 2007 results, understanding that interest rates are likely to fall.
- 5. **Endowment Income**: Endowment income is based on 5% of the balance of endowment funds averaged over the last four quarters.
- 6. **Building Usage**: The Pasadena City Hall retrofit was completed in May 2007, and we anticipate that we will have some additional opportunities.
- Revenue from Special Events (Offsets): This line item consists of projected offsets to such expenses as weddings, funerals, retreats and workshops. Choir fees are included in this line item.
- 8. **Personnel Offsets**: Two of our employees are paid in part by New Vision Partners funds. Salary and benefit offsets are shown in this line item.
- 9. **Columbarium Income**: We do not budget for Columbarium income, as it is used to repay a no-interest loan for previous concrete restoration.
- 10. **Personnel**: The 2008 budget includes cost of living increases for custodians and childcare (we are committed to keeping our wages in line with Living Wage ordinances). Cost of Living increases for 2008 for other staff are included at this point in the budget, but are subject to the raising of additional pledge income; increases will be given retroactively if the pledge budget is increased by March 31. We have cut two positions from the 2007 personnel budget: the Peace & Justice/Adult Ed clergy position (also referred by as the "6<sup>th</sup> priest) and an administrative staff position. Offsetting increases to the personnel budget are for health and dental insurance.
- 11. **New Vision Partners (NVP) Personnel**: The salary portion of the NVP Personnel offsets (above) appears in this line item. Taxes and insurance are included in the **Personnel** line item above.
- 12. Worship: The worship budget was adjusted for the two new services based on actual spending in 2007.

- 13. **Communications**: The Communications budget has not been cut, as postage, printing and advertising rates have increased and we don't feel comfortable reducing our communications abilities.
- 14. **Administration**: The 2008 budget includes decreases in the budgets for legal expenses and the audit (the 2007 budget included a higher amount for the first professional audit).
- 15. Buildings and Grounds: Modest increases for utilities were made before the 10% cut.
- 16. **Program Support**: Program Support includes parking and kitchen/paper supplies expenses. The 2008 budget is based on 2007 actual expenses.
- 17. **Diocesan Pledge**: Our diocesan pledge remains at 10% of the diocesan formula for Normal Operating Income.
- 18. Outreach: We have not cut the outreach grants, but some outreach programming has been reduced.
- 19. Available Cash from Previous Years: See note 21 n page 5.

# 2008 Total Expenses (including Personnel Expenses) Distributed among the Various Departments and Programs



# 2008 Personnel Expenses Distributed among the Various Departments and Programs



Operating Fund Pledge History

The table below shows the pledge history as reflected in the operating results and the budget. The 2008 Campaign, as of February 6, 2008, has received 1,203 pledges for a total of \$4,198143. The Gross Pledge Amount reflected in the Projected column below includes anticipated pledges to be made during the year.

						Projected
Year	2003	2004	2005	2006	2007	2008
Number of Pledges	1,342	1,322	1,364	1398	1410	1420
Average Pledge	\$2,532	\$2,679	\$2,808	\$3,001	\$3,212	\$3,153
Gross Pledge Amount	\$3,398,154	\$3,541,119	\$3,830,542	\$4,196,143	\$4,529,353	\$4,476,701
Gross Pledge Increase	1.42%	4.21%	8.17%	9.54%	7.94%	(1.16%)
Pledge Revenue Received*	\$3,371,971	\$3,512,719	\$3,814,431	\$4,169,542	\$4,312,386	\$4,360,000
Pledge Delinquency Rate	7.30%	6.00%	5.50%	5.85%	8.89%	8.5%

<sup>\*</sup> Pledge Revenue Received includes both current year pledge payments and late payments on the previous year's pledge. It also includes non-pledging members' gifts.

#### **Outreach Grants to Outside Agencies**

	Budget 2006	Budget 2007	Budget 2008
AIDS Service Center	\$10,000	\$10,000	\$10,000
Borderlinks*	5,000	5,000	-
Children's Center	5,000	5,000	5,000
Day One	-		2,000
Ecumenical Council	3,000	5,000	5,000
Episcopal Relief and Development	2,500	3,500	3,500
Episcopal Peace Fellowship	-	-	2,000
Episcopal Urban Intern Program	2,000	2,000	
Friends of Sabeel	2,000	3,000	3,000
Global AIDS Interfaith Alliance	5,000	10,000	10,000
Grace Center	5,000	5,000	5,000
Hillsides	5,000	5,000	5,000
Interfaith Communities United for Justice and Peace			
(ICUJP)	5,000	5,000	5,000
Night Basketball and Books	5,000	-	
One LA (IAF)	10,000	5,000	2,500
P&J Discretionary Grants	3,000	4,000	7,500
Progressive Christians Uniting	1,000	1,000	3,000
Theological Education	1,000	1,000	1,000
Union Station	10,000	10,000	10,000
Young & Healthy	10,000	10,000	10,000
TOTAL	\$89,500	\$89,500	\$89,500

<sup>\*2007</sup> was the final year of a three-year commitment to the Borderlinks capital campaign.



#### Outreach Grants to Outside Agencies continued

In 2006, All Saints contributed \$5,649 to individuals for crisis financial assistance and toward food and clothing through our Urban Ministry outreach. In addition, the following grants to outside agencies were made from discretionary or restricted funds:

Discretionary Funds:		Alternative Christmas:	
American Civil Liberties Union	\$ 20	Agua Verde	\$2,150
AIDS Service Center	75	AIDS Service Center	815
Canterbury Center USC	500	Borderlinks	970
Catholic Worker	500	Ecumenical Council Women's Drop	
Church Divinity School of the Pacific	3,000	In Shelter	1,965
Clergy and Laity/Economic Justice	1,750	Episcopal Relief and Development	1,945
Day One	800	Foster Care Project	1,320
Death Penalty Focus	5,000	Get on the Bus -	
Ecumenical Council of Pasadena -		Women's Prison Project	1,300
Bad Weather Shelter	780	Global AIDS Interfaith Alliance	4,635
El Centro de Accion	175	Grace Center	2,530
Episcopal Urban Intern Program	500	Guymri Armenia Kindergarten	2,035
Homeboy Industries	100	Habitat/Humanity	3,495
Hope Africa	490	Heifer Project	8,755
Human Rights Watch	3,000	Homeboy Industries	4,410
Interfaith Communities United for	5000	Hope Africa	874
Justice and Peace (ICUJP)		Middle East Ministry	40
Mother's Club	800	Rwanda Orphans	2,185
NAACP Pasadena	750	St. Barnabas Senior Services	2,040
Pasadena Police Foundation	80	Union Station	3,005
Peace Action	250	Young & Healthy	3,695
Police Activities League	175		
Progressive Christians Uniting	535		
Progressive Jewish Alliance	150	<b>Donations from Cookie Table</b>	
Union of Black Episcopalians	100	Ministry	
United Nations - Pasadena	60	(Local Hunger Projects):	
Women at Work	200	ASC Homeless Food Ministry	1,800
		Crop Walk	500
		Friends in Deed (Ecumenical Council)	500
		Mother's Club	500
		Homeboy Industries	500



We are deeply grateful to the following people who have generously committed to support the annual budget of All Saints Church in 2008

(Anonymous 73) Barbara Ackerman Janice Vogel Ackles Greg Adams Susan Adkins MaryAnn & John Ahart Gordon Ahlschwede Paul & Anne Ahrens Grace Ajilore Shizzie Akasaki

Steve Alba Marky Allen Tom Allen John Alexander JoAnne Als Tom & Donna Ambrogi

Sasha & Bill Anawalt Cheryl Anderson O'Colmain Mary Jo Andrews

Mark & Alison Ankeny Joseph & David Anthony-Gaffield

Perky & Ron Apperson Terri Armenta &

Dana Tate Armenta Steve & Julia Armitage

Amanda Art Paula & Peter Arvedson

Ann Asch Carolyn Ash

Winnie & Frank Ashford

Nina Ashur James Asperger & Christine Adams Ginny Atherton Arthur Atkinson

William Atsumi Margi Austin

Lynda Ayala Paul & Marshall Ayers

Ralph Ayers

Catherine Babcock Mike & Carole Babcock

Joan Baca

Pete & Molly Bachmann Ed Bacon &

Hope Hendricks-Bacon Paula Bailey

Blaine & Michele Baggett Barbara Bair

Caroline & Donald Baker

Clif & Rosemary Baker Eric Baker

Elizabeth Baker & Toby Pugh Douglas & Judy Baldwin

Louise Ball Linda Banks Jean Bannigan

Meg Barclay Gail & Robert Bardin

Neil Barker & Libby Breen Greg Barnes

Suzanne & Reginald Barnes

Rick Barr Bruce Barrett Wendy Claire Barrie

Edward & Brenna Bash

Mary Bassel Linda Bassett Richard Beatty Peter Bechtel Edward Beckett &

Sharon Bailey-Beckett

Barbara Beckham Susan Becton Marcia Behar

David Beilfuss & Holly Evans

Barbara Bell Jay Belloli

Javier & Serafica Benitez

Kimberly Bente & Patricia O'Herron Christine Berardo Don Bergmann David & Josie Beringer

Claude Berry

Jonathan & Kimberly Berry Judith Berry Josh Betta Sandy Biery

Richard & Susan Biggar Robert Bilheimer

Liza Billington

Mark Billy & Adriane Rothstein Trish Birk & Debi Ignagni

Randall Bishop Vonna Biven Irene Black Robert Black Julie Blackshaw Dennis Bleakley

Ken & Natalie Blickenstaff

Mickey Block

Paul & Lawton Boardman Kendra Bolan

Angela Bolton & Milissa Buckles

Jim Bond

Linda & James Bonn

Sheri Bonner & Mark Mastromatteo

Naomi Booker & George Mallory Roman Andrew Borek

Cathryn Bowman Phyllis Boyajian Teresa Boyer Suzy Boyle Don Bozick Janette Bradbury

Michael P. Bradley

Vanessa Bradley & Millie Arias Tom Brady Laurie Brand

Carol & Michael Breaux Gertrude Brennan

Joyce Breslin Steve Brewster

Jack & Gretchen Brickson

Lee Bridges

John & Louise Brinsley

Jim Brock Ada Brown Susan Brown

Linda Brown & Glenn Orton

Kristan Browne Jean Bruce Poole Bob & Therese Brummel

Bill Brummel &

Frances Fitzgerald Kristin Bruno & Michael Barnes Christopher & Deana Brunwin

Bobby Buchanan & Russ Lee

Chris & Sun Buntine Margaret Burdge Barbara Burnett Michael Burr Betve Burton Marion Bushra

Linda Burrow & John Horn Jamie & John Butterworth

Lisa Butterworth Edichi Byerly

George Byrne & Barbara Barrett-Byrne Monica Caballero

James & Joan Caillouette Meredith & Chad Cain Ingrid Calame

Susan & John Caldwell

Beth Calleton Kacey Camp

Julie Campoy Elizabeth Cañadas Kelly Cantley Shanne Cano Wendy Cano

Diana Carbajal Mejia & Juan Mejia

Franco Carbone & James Schwentker Susan & Paul Carev Carolyn Carlburg

David & Cindy Carlburg Mary Carley & Tom Inman Shandy & David Carlson Karen Carlson & Rio Fischer

Rob Carlson & Chris Palmer Greg Carlsson & Craig Monden

Rosaleta Carnahan Allan & Camille Carr John & Ginny Carr Karen Carrillo

Judy & Wayne Carter Virginia & Blaine Cavena

Linda Centell Carol Cerrina

Lorna Carry

Phyllis Chambers-Emmons Kyle & Elizabeth Champion

Sid Chand

Whitney Chapman & Cynthia Fairfax

Michael Checca Tink Cheney

Steve & Celesta Cheney-Rice

Martha Chowning & Jonathan Groff David Chrisman

Dorothy Christ

Gaylaird & Gayle Christopher **Bob Cipriano** 

Marla Ciuffetelli & Audrey Sandoval

Joseph Claro Carol Clary

Virginia Classick & Chuck Rossie

Lorraine Clearman Cathy & Paul Clement

Jeffrey Coates Melissa Coburn &

Robert Robillard Anil Coelho & David Harryman

Laurie Coha Carolyn Cole

Marty & Bob Coleman Mary Coles

Sharon Collins

Jean & Richard Cone Ted & Eleanor Congdon

Paul Cook Alyson Cook &

Mike Salami Alofoje Elinor Cooper Helen Cooper

Terry & Megan Cooper Carmen Cordova

Robert & Marna Cornell

Deb & Tom Cornwell Catherine Cory Marlene Coverdale

Jan Cowell Amy Cox Thomas B. Cox

Stuart Coxhead Francine & Bruce Crapuchettes

Gail Crawford Shirley Crawford Jared Crawford &

Annaly Bennett Linda Critchfield

Becky Crocker Tony Crocker Philip Crouch

Sean Crowell & Paige Heaphy-Crowell

Tymeri Cuervo & Mary Mitchell

Fred & Fritzie Culick



We are deeply grateful to the following people who have generously committed to support the annual budget of All Saints Church in 2008

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Joel & Dinorah Haber Mark Hafeman Leo Hagen II Elizabeth Hailey Georgia Hale Gary & Kathy Hall Katy Hall Kitty Hall John & Anna Hallstrom Margo Halsted Rob & Heather Ham Caryl Hamilton Millie Hamilton Lonnee Hamilton & Tony Palazzo Aleta Hancock Karen Hanna Kathy Hansen-Adams & Robert Adams Steve Hanson Pam & Rusty Harding Kendra Harness Larry Harnisch Jere Harper Paul Roy Harris Daniel Harston Jr. Richard Harvey Don & Judy Hauk Catherine Hawks Don & Lee Hawthorne Karen Haves Melissa Hayes Jennifer Hayes Silvers & Curtis Silvers Sue Haynie-Horn Charlene Hazelton George & Piper Head Eleanor Heaphy Howard Heard & Bonnie Rice Nicholas Heavens Susan Heck John & Carol Heckman Laurie Hendricks & Peter Milio Kathie Heller Joe Henry & Melanie Ciccone David & Kelly Hensley Dawn Herbuveaux Cobb Jim & Ginny Heringer Jeffrey Herr Marian Hersh Maggie Hess-Witucki & Sharon Hess-Witucki Molly Hetrick & Mehdi Tadayon Gage & Philip Hewes Randy & Doni Heyn-Lamb Margaret Ann Higbee Alma Hill Debby & Larry Hindman John & Ida Hitchcock Larry Hixon & Sheryn Scott Judy Hochenauer

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Tamara Rhoads Karen Rice Mark & Anke Rice Robert Rickun Peter Riddall Jovce Ride Bear Ride & Susan Craig Anne Riffenburgh Polly Riley Jeanne Roach Dave Robinson Maxie & Myrtle Robinson Karen Robles Zanaida & Vincent Robles Stephen & Melanie Rockwell Thomas Roddy & Greg Maher Harriet & Bill Rodiger Kimberly Roffler Ilean Rogers Gail & Stephen Rolfe Nathaniel Rolfe Jack Rollow Rick Rood David Roon Donna & Kit Rosenlund Lyudmila & Patrick Ross Michael Roy & Lori Jordache Sally Rubsamen John Rude Al Rudisill Lois Russell Susan Russell & Louise Brooks Jan Rutiz Marshall Rutter & Terry Knowles Marianne Ryan Elsie Sadler Rhea Salta-Amador Ruben Sanchez & Micheline Wong Jan Sanders Jim Sanoden Sid & Sharin D'Ann Sarfaty Joe & Liz Sarmiento Mark Satterlee & Jose Satterlee-Turcios Nancy Lee Sayre Hugh Savage & Lisa Kursinski Gail Scanlan Margie Schafer Edla Scharre Marleen & Hugh Scheffy Lorraine & Lonnie Schield Robert & Julie Schlueter Corey & Elizabeth Schmidt Kristen & Paul Schmidt Bruce & Kay Schneider Carol Schneider Steve Schneider Eileen & Fred Schoellkopf Larry Schott & Angel Villanueva Cinda & Stephen Schrader Rick & Carla Schuler



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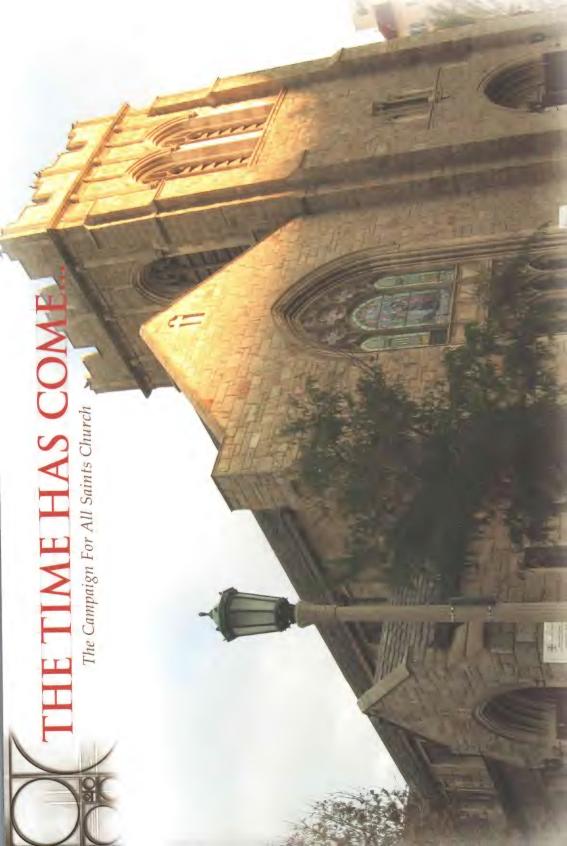
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Shirley Tams Kathy Van Tassell & Terry Wick Chris & Ken VanDerHorst Jeffrey Vanderpool Barbara Vang & Bruce Babcock Vivian Varela Elisabeth Vega Yolanda Vera & Martha Matthews David & Karen Veit Ravi Verma Debra Vickroy Ted von der Ahe Bert Voorhees & Catherine Arias David Vossler & Tracey Tierney Frieda Tyne-Fernandes Dusty Wakeman & Szu Wang Callae Walcott-Rounds & Ed Rounds James Walker Lee Wallace Rae Wallhausser Michael & Juanice Walper William Walker & Kelly Ziegler Alicia Ward Barbara Washington Jocelyn Washington Jim Watterson & George Martin Cindy Watts & Andy Jen Vicki Rogers & Ed Webb Margot Webb-Foltz & Jim Foltz Craig Weber Scott Wedgbury Karen & Mike Weed Michelle Weetman Candace Elliott Weigand Betty Weigel Sharon Weiser Rich Weld Annie Wells Frank & Mayris Wells John & Judy Wells Marjorie Wells Mark Welz Carolyn Wendt & James Dutcher Lu Wenneker Jake & Samantha Werley Richard West & Eric Fischer Bill Wheaton Mike & Cyndia Wheeler Phil Wheeler Ron & Kelly Wiersma Jim B. White Jim W. White Lyla White Rosemarie White Gwen & Bob Whitson Deanna Wiebe Helena Wiebe Johanna Wiebe

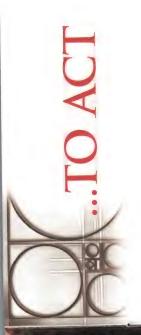
Tiona Wierman Tom & Shannon Wiggins Woody Wiggins Srivan & Devika Wijesinghe Brant Wiley Lydia Wilkins Bud Williams Sterling & Glenda Williams Verne & Diane Williams Bill Williamson Craig Wilson Robert J. Wilson & Kathi Coleman-Wilson Jim & Allison Wilt Paul Wims Tomoko Winn Kathrine Winnie Joan Woods Mark Woods & Kim Douglas Karen Worden Joanna Worthley & Betsy Crighton Trula Worthy-Clayton Sally Wright Sharon Wulfensmith Aimee Wyatt Tessa Yao Manson Yew Sally Yingling & Tracy Webb Gale Young Bob Young & Sally Martin Young Rex & Marie Yung Barbara & Leo Zafonte Laurie & Dale Zeh Joe & Alex Zucco

We regret the omission of any names due to clerical error. For update or omissions please contact The Stewardship Office at 626.583.2721











A vibrant energy animates All Saints Church, as it has throughout our 125 year history. the thousands of current and future members of our great community. Today we stand at the threshold of the next bold opportunity to serve In the past, All Saints' visionary leaders have seized moments for making courageous, careful and forward-thinking choices. It is the desire to make God's inclusive love tangible.

#### LET'S FACE FACTS:

Our space crisis seriously limits our ability to serve fully the needs of our membership Our programs and services are reaching and involving more people day by day. and restricts our ability to reach out to the local and global communities. We have outgrown our current facilities. The time for action is now.



Saints. Now it's time for me to be a leader in my own thinking and giving for people I cannot imagine who, 80 years today, never imagining that someone like me would come and receive the healing, love, and training I get at All It amazes me that 80 years ago some forward-thinking people at All Saints built these beautiful buildings we enjoy



# CELEBRATE OUR PAST

A handful of parishioners gather in a home for worship, and in 1883 the community incorporates as All Saints Church. 1882

The first church building at the corner of Garfield and Colorado accommodates 125 members. 1884 All Saints purchases a new site at 132 North Euclid. Ernest A. Coxhead designs a 600-seat church.

Reginald Johnson designs and All Saints builds the present Gothic Revival structure seating 900, completed in 24 months. 1923

A Parish Hall and Rectory complete the existing campus

1930

1889

The parish buys a new Rectory off campus and transforms the old Rectory into an office building. 1955

The parish purchases the north property at the corner of Walnut and Euclid. 1961

The parish builds Scott Hall to serve the community through a Children's Center and to provide classrooms for the growing Sunday children's program. 1965

A disastrous fire destroys the Parish Hall, and the congregation responds with a \$4.5 million rebuilding campaign 1976

The church dedicates a restored Parish House.

1979

The parish endorses a plan to retrofit and restore the church. 1989

All Saints rededicates the newly restored church 1991 The Space Committee forms to address the issues of growth and to prepare All Saints Church and its ministries for the 21st Century. 2000

The rector invites the congregation to participate in a visionary campus renovation and expansion project 2008







--- THREE SPECIFIC ACTS OF VISIONARY LEADERSHIP have helped to shape this amazing place:

In 1889, leaders purchased the property on Euclid and built a church.

 Eighty-five years ago, leaders dismantled the church and erected a new one to accommodate a greater number of parishioners. More than 40 years ago, leaders invested part of our endowment to expand the campus with the purchase of the north property.

# O UNDERSTAND OUR NEED









**BUILDINGS & GROUNDS** JAVIER BENITEZ

YOUTH MINISTRY

meetings and gatherings. prepare rooms for back-to-back spend 16,796 hours each year to year!). Our maintenance personnel meetings per week (10,000 per We host an average of 190 the greater Pasadena community. All Saints use our campus to serve Ministries within and outside of

to be.

all that God created them

where youth can be free to be themselves and become Spirit to transform lives an opportunity for the Holy enough space - to create and relationships - and We seek, through experience

gather in groups or meet with community who seek pastoral and privacy to those in our by providing comfort, stability our community in this way a counselor. We need to honor where people in need may counseling and spiritual growth. We need designated space



PEACE & JUSTICE **LORI KIZZIA** 

invite the whole human family. reconciliation into which we can need of healing. We are being leadership for a world in deep to create a space for peace and to build on our legacy in order challenged to expand our vision, God is inviting All Saints Church into new capacities of













LEADERSHIP

**ANNE PETERSON** 

other and our community how to conference and hospitality spaces. As a leadership church, we have Good News." By teaching each I am most excited about more the responsibility to "share the

reporting and connecting. As

listening, discerning,

true for All Saints and our friends

from the Pasadena community.

The new facilities will offer an

Service has been a dream come

for new ministries includes

Being able to add a Bilingual Sunday Our incubation program

**MULTICULTURAL MINISTRIES** 

ABEL LOPEZ

we grow new programs, we

need to be able to nurture

We are blessed with a thriving music services and numerous extra events. ministry which leads four weekend Our facilities were designed for

choir programs and staff one-fifth the size of our current program.

The new facilities will afford for

deepening and expanding our rich offerings of music in liturgy. can help other communities to achieve their visions, too. OCC until they can be self

lead in all areas of our lives, we

them under the umbrella of

allow us to offer opportunities to alternate worship space that will

celebrate and embrace our rich

diversity every Sunday.

sustaining.





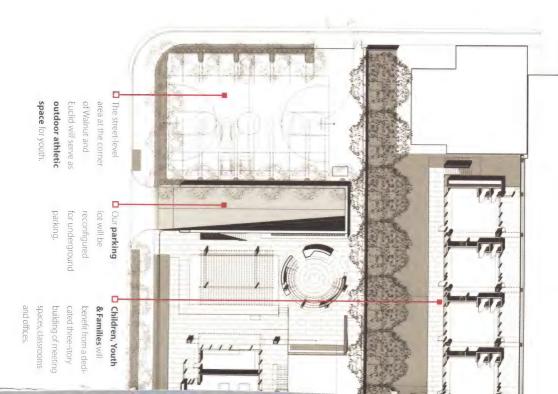


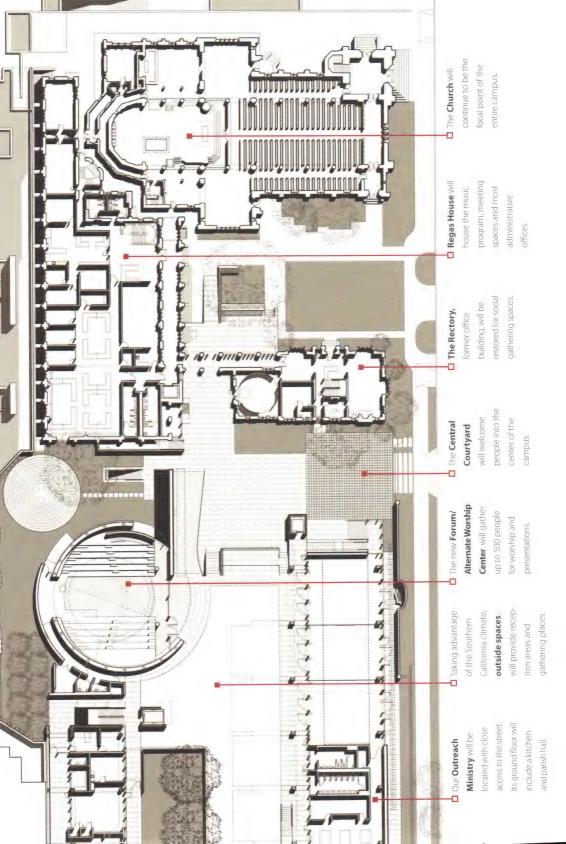
- Regas House and the current Office Building interiors will be renovated to address soundproofing, to update technology, to become our new music ministry complex, and the office building will be transformed into a meeting and social gathering center. implement ADA-compliant guidelines and to accommodate current and future space usage. The reconfigured Regas House will
- The OCC trailer and Scott Hall will be removed. The ministries served in these facilities will be housed in two new buildings worthy of their significance.
- Our parking lot will be reconfigured and expanded with most parking underground.
- Up to an additional 60,000 square feet will be constructed in three new buildings:
- Building One, a three-story facility dedicated to children, youth and families, will house our Sunday School classrooms, junior high and senior high programs and will include potential space for a child care center.
- our peace and justice work, including the Office for Creative Connections and "incubation" space to nurture Building Two, two stories, will dedicate the first floor to large social gatherings. The second floor will house new and needed social agencies, an All Saints tradition for creative innovation.
- additional outdoor seating in the new courtyard, this building will provide us the opportunity to continue provocative adult Building Three will be the new Forum and alternative worship center. With seating for more than 450 people, and education and free speech dialogues. It will accommodate overflow for our popular Easter and Christmas services, as well as offer alternative worship space for services like our Saturday Celebration and Sunday bilingual Eucharist.
- Flexible outdoor spaces will be created for everything from places for meetings and gardens for meditating to recreational areas for children and youth. These spaces will include an outdoor columbarium and labyrinth.

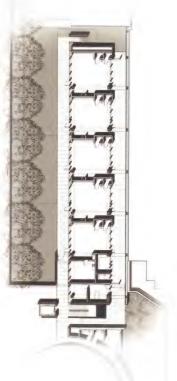
#### TO REALIZE OUR VISION

Our plans for this significant undertaking will enable us to take a daring stride in All Saints' mission. Through courage, prayer, generosity and determination, we have confidence that All Saints Church will succeed in this journey of faith. By renovating the interiors of Regas House and the Office Building, and by adding new facilities for offices, classrooms, meeting, social and alternative worship spaces, we will create a campus to provide a 21st Century instrument for the vision that has inspired 125 years of All Saints ministry and will continue to do so.

All Saints is committed to the design, construction and operation of high performance green buildings. Our project will seek LEED (Leadership in Energy and Environmental Design) Certification which is the nationally accepted benchmark for green construction, recognizing performance in five key areas of human and environmental health: sustainable site development, water savings, energy efficiency, materials selection, and indoor environmental quality.







## TURE OUR CHILDREN, YOUTH AND FAMIL

Our vision for the Children and Youth Center accommodates junior and senior high meeting potential pre-school. children's programs are not scheduled. Five of these rooms are designed to accommodate a appropriate "Sunday School" rooms. These rooms will be available for adult meetings when can practice and perform. The children's education program will benefit from eleven ageour youth can enjoy meals and play indoor games, hold dances and where our youth band basketball court. Just a short sprint across the lawn will be a new multi-use social hall where and instruction rooms, adjoining offices for respective youth ministers and an outdoo





Seekers was a great experience for me! — savannah stevens confirmed. Now if someone asks me if I'm going to go to church I will say yes with a big smile on my face. said. "No way, Jose." I hadn't come since I was about five and I was so convinced that I was not going to get If last year someone had come up to me and said are you going to church on Sunday, I most likely would have







#### LE OF COMMUNITY TO EXPAND OUR



The Alternative Worship Center and Forum space will provide a lovely place for new worship services as well as additional seating at peak times, such as Christmas and Easter. Because our surrounding community uses All Saints as a popular venue for speakers, the 450-seat circular room will provide an outstanding facility for free-speech dialogue, lectures and presentations by those addressing All Saints members as well as the wider community. The Forum can open to additional seating in the outdoor plaza.

uniquely important space we come to learn and challenge our intellect. It is also a place of community, Just as the Church building is the place where we nourish and inspire our hearts and souls, the Forum is that

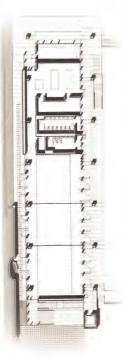


where we can see and greet our friends. — BOB LONG

## ...TO REACH OUT MORE COURAGEOUSLY



gathering area will feature a cafe and bookstore as partners with All Saints Church in solving difficult problems in the community. A social politics, economics and sex and works tirelessly to bring people and resources together to All Saints is known as a place that both facilitates difficult conversations about faith, race, social service enterprises and flexible facilities for community groups to serve for their work work spaces where the Office for Creative Connections can oversee the development of new having founded Union Station, the AIDS Service Center and Young & Healthy. It will offer offer a new level of leadership for outreach, justice and peacemaking, in the tradition of our forge collaborative solutions. Our Peace, Training and Incubation Center will allow us to









Foster Care Project is being cultivated at All Saints. Great emphasis is placed upon programs geared to the our campus where our volunteers can provide outreach services to assist these transitional children become self training, housing, and protection of youth for which the state will no longer provide funding. We need space on

#### TO CULTIVATE OUR PASTORAL CARE





The Mission of Pastoral Care and Spiritual Growth is to provide a ministry in which all parishioners are educated and inspired to love God, themselves and their neighbors. The newest offspring of this ministry is the Lay Guidance Ministry, a short-term volunteer program for parishioners in need of assistance through stressful life events, such as divorce, unemployment, death of a loved one or relationship conflicts. Guidance ministers are extensively trained and supervised through this ministry. Several new areas envisioned in the building plans will truly enhance this ministry's capabilities. Pastoral counseling and spiritual direction spaces, a meditation garden, permanent labyrinth, and additional columbarium will provide places of comfort and peace for thoughtful prayer and counseling.





We need space to fulfill the work of many ministries where we serve the needs of our greater Pasadena crochet the shawls that comfort those in need of healing. One shawl recipient suffered for ten months and community. The Prayer Shawl Ministry is one example of women and men gathering together to knit and remembers the comfort of a shawl. He now prays for the hands that made it! -ALMA STOKES, member of All Saints Prayer





Our ministries can continue to grow as we expand office and work space in Regas House. Reconfigured areas will also include additional and flexible meeting rooms for adult education, small groups and committee planning. Such space is vital to the All Saints vision.

A key element of our worship - the Music

Program – has two adult choirs and five children and youth choirs. Over three hundred of our parishioners add a beauty and warmth to our services that we enjoy and expect. Expanded accommodations for choir and musician rehearsals, the music library, and instrument and robe storage will give our program directors functional rooms dedicated to the Music Program, and thus, the ability to nurture choir members and to produce the music we so appreciate.









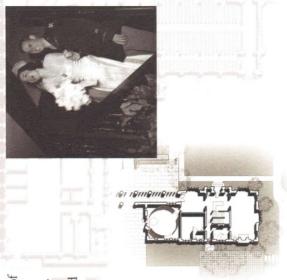
support the additional music needs. We should be able to add services without impacting current offerings." "We need facilities to accommodate the different ages and needs of the choirs - all at the same time. Our Sunday bilingual service and Saturday Celebration both have musical components but are without an area to program has grown exponentially to five children and youth choirs and two major adult choirs. The added

## ICH NEW OPPORTUN

The "Rectory," the building that currently houses the offices of the Rector and most of caring and sharing. Our own Connie Smith was married here 61 years ago - changed entertain one another. We need a space like this for personal and warm exchanges of her bridal clothes in the current Stewardship Office and threw her wedding bouquet our staff, will be restored to offer gathering spaces in which we can meet, greet and from the stair landing above administrative assistant Amanda McCormick's



desk. The mailroom was the coat closet, and the front office was the dining room. Formerly the home of Frank and Millie Scott (All Saints Rector 1936-1957), the Rectory will offer us the warm ambiance of the old living room, now Ed's office, and will once again be the scene of gathering and connecting.



in front of the fireplace. How wonderful it will be to have this building return to a place of hospitality and welcome!" —соине sмітн across the quad from the church entrance. Ed's office is where I received guests and celebrated "When I was married at All Saints on January 3, 1946, we had our reception in the old Rectory,







We now take the very exciting step of approaching you, our congregation, to seek your financial support of this project. To be successful in this journey of faith, we all need to embrace this plan and make it our own.

My hope is that you will join with me, through a gift of significance, toward the completion of our shared dream to expand our campus to meet the needs of our growing and dynamic church community.

Your gift will go a long way toward ensuring that All Saints Church is able to continue to provide for the current and future needs of our community.





Gift Level	Monthly Amount (60 months)	Number of Gifts Needed	Total at Level	Cumulative Total
\$10,000,000 +	\$166,667	1	\$10,000,000	\$10,000,000
+ 000'000'5\$	\$83,333	2	\$10,000,000	\$20,000,000
\$2,500,000+	\$41,667	2	\$5,000,000	\$25,000,000
\$1,000,000+	\$16,667	5	\$5,000,000	\$30,000,000

## 10 Potential Commitments = \$30,000,000 or 66.7% of Goal

Gift Level	Monthly Amount (60 months)	Number of Gifts Needed	Total at Level	Cumulative Total
+ 000'005\$	\$8,333	5	\$2,500,000	\$32,500,000
\$250,000+	\$4,167	10	\$2,500,000	\$35,000,000
\$100,000+	\$1,667	25	\$2,500,000	\$37,500,000
+ 000'05\$	\$833	40	\$2,000,000	\$39,500,000
\$25,000+	\$416	80	\$2,000,000	\$41,500,000

## 160 Potential Commitments = \$11,500,000 or 25.6% of Goal

	Monthly Amount	Number of		Cumulative
GITT Level	(60 months)	<b>Gifts Needed</b>	iotal at Level	Total
\$12,000+	\$200	100	\$1,200,000	\$42,700,000
+ 000′9\$	\$100	150	\$1,200,000	\$43,900,000
+ 000′£\$	\$50	300	\$900,000	\$44,800,000
\$1,000 +/-	\$17	All Others	\$200,000	\$45,000,000

Remaining Potential Commitments = \$3,500,000 or 7.8% of Goal



service programs, all of which and incubation of new social are constantly growing and around children and youth, The time for action is now. that meet the needs of our integral parts of our DNA. We must provide facilities amazing faith community. peace and justice training, fellowship and education, We must take bold steps our programming areas together as a church to strengthen and expand

the strength and confidence necessary to succeed in this We ask your prayers for our success, that we may have journey of faith.

\$45,000,000 = 100% of Goal → Total Potential Commitments

